



**AEA MEETS MS BULC
COMMISSIONER FOR MOBILITY AND TRANSPORT**

25 FEBRUARY 2015, BRUSSELS

AEA Members: To the power of 29

ADRIA
ADRIA AIRWAYS

AEGEAN

airBaltic

airberlin

AIRFRANCE

airmalta

Alitalia

Austrian

BRITISH AIRWAYS

brussels airlines

cargolux

CROATIA AIRLINES

CYPRUS AIRWAYS

DHL

FINNAIR

IBERIA

ICELANDAIR

KLM

LOT
POLISH AIRLINES

Lufthansa

Luxair

Meridiana

SAS
Scandinavian Airlines

SWISS

TAP TAP PORTUGAL

TAROM
ROMANIAN AIR TRANSPORT

TNT

TURKISH AIRLINES

UIA

AEA FACTS AND FIGURES



29 member airlines
with 2,500 aircraft



11,600 flights/day



635 destinations in
160 countries



€100BN TOTAL TURNOVER



415 million passengers



365,000 employees



5.4 million tonnes of cargo

AEA ACTIVITIES



Single European Sky



Environment



Operations and safety



Market research



External relations



Consumers' rights



Infrastructure



Cargo



Security



Industry Brief

EUROPE IS A SIGNIFICANT ACTOR ON THE WORLD STAGE

742_{mill}

**Size of the
population of
Europe**

EU28: 506 million

*Source: : United Nations, Department of
Economic and Social Affairs, Population
Division, 'Demographic Yearbook'; Eurostat.*



30%

**Share of
world GDP**

EU28: 23% of GDP

*Source:: IMF, World Economic Outlook
database April 2014; Eurostat. Data for EU
refers to current EU28 membership. GDP at
current prices.*



#1

**world's largest
merchandise
export and
import market**

*EU28 and Europe are larger than
Asia (incl. China) and USA*

Source: WTO World Trade Report, 2013



EUROPEAN AIR TRANSPORT MAKES A SIGNIFICANT CONTRIBUTION TO EUROPE'S ECONOMY

393

There are 393 **airlines registered in Europe**, ranging from very small operations to large international airlines, of which **92 operate services to destinations beyond the borders of Europe**.

Source: AEA research

€ 452 bn

The contribution to European GDP by the industry, its supply chain and related economic activities, amounts to € 452 billion per year, or **€1.2 bn per day**.

Source: ATAG 'Aviation Benefits Beyond Borders', 2014. Relates to direct + indirect + induced effects

7 mill

The industry gives **employment to 7 million people**. Including the employment created by trade, tourism and other catalytic components linked to air transport activity, the number of jobs rises to **11.7 million people**.

Source: ATAG 'Aviation Benefits Beyond Borders', 2014. Relates to direct + indirect + induced (7mill) + catalytic effects (11.7mill)

EUROPEAN AIR TRANSPORT CONNECTS

THE REGIONS TO THE CENTRE & THE CONTINENT TO THE WORLD

9.5mill

There are 9.5 million **flights per year in European air space**, 27,000 a day, with peaks of 33,000 per day in the Summer period

Source: Eurocontrol

820mill

820 million **passengers travelled on European airlines** in 2013

Source: ICAO, 2013

120mill

120 million overseas residents (or 58% of all intra-regional tourists) **come to Europe every year**, all arriving by air

Source: AEA research based on UNWTO and Eurostat

1in**3**

1 in 3 **EU citizens** made **an overnight trip by air** in 2012, more than on any other public transport system

Source: AEA research based on Eurostat and population statistics

THE ECONOMY IS BUILT ON AND AROUND A GLOBAL AND EFFICIENT CARGO TRANSPORT SYSTEM

10mill

Europe is pivotal in the air cargo market. In 2012 around **48% of global trade transported**, or 10 million tonnes of goods, were carried **on routes to and from Europe**, of which 7 million were transported by European airlines in belly-hold or on all-cargo aircraft.

Source: 'The engine of Global Trade. Air cargo priorities of the Association of European Airlines'. 2013-2014

60%

European businesses rely on the rapid delivery of time-sensitive products and approximately 60% of **next-day delivery shipments** are delivered using aircraft

Source: Oxford Economics, 'The Economic Impact of Express Carriers in Europe', 2011

63%

63% of firms confirm that **access to air transport links are vital** or very important to investment decisions, which in turn generate further economic activity and jobs.

Source: IATA Economics Briefing No3 'Airline Network Benefits', 2006

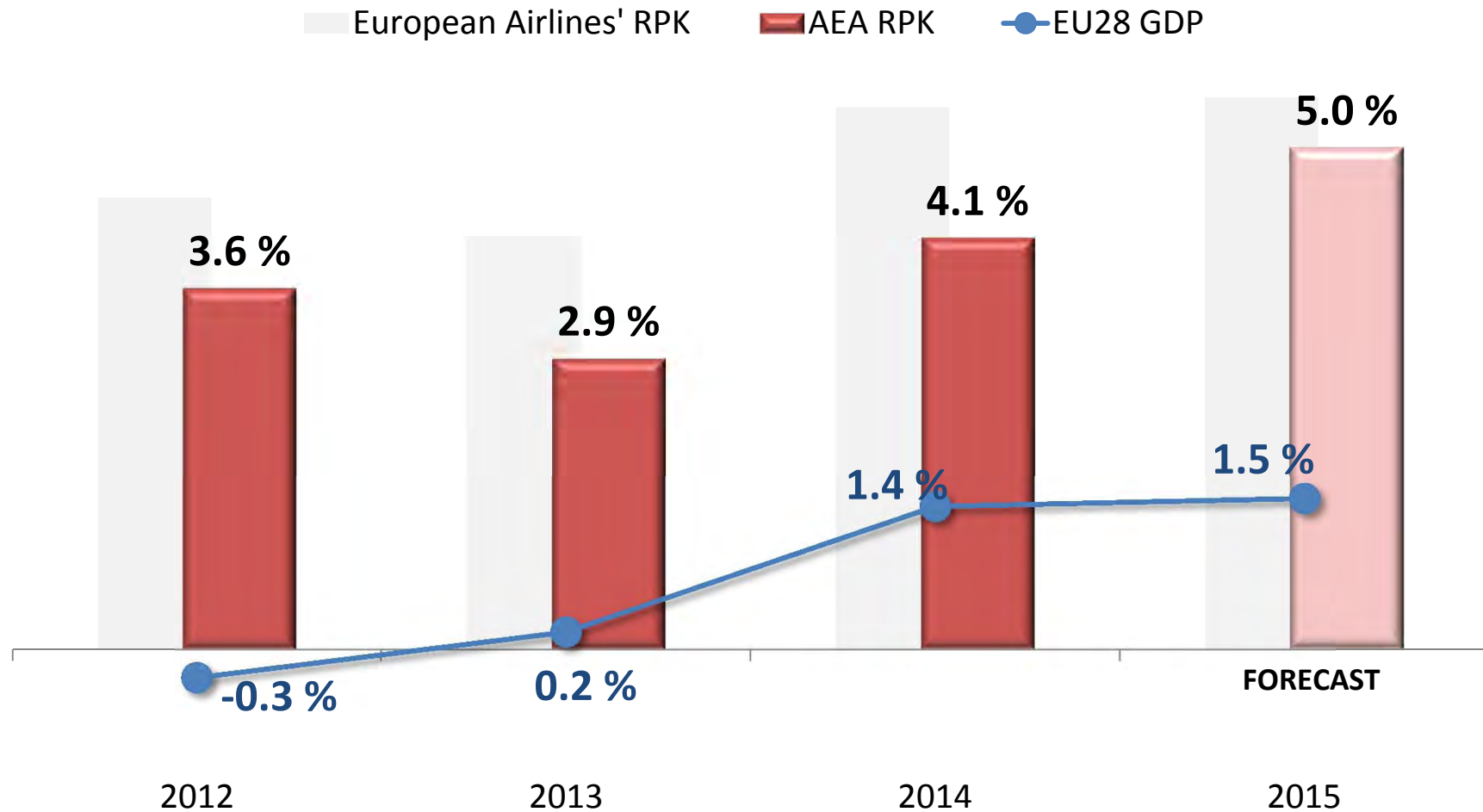
2014 KEY AEA FIGURES

| Final | 2014/2013 |
|------------------------------|------------------|
| Passenger Numbers | +2.9% |
| RPK | +4.1% |
| Passenger Load Factor | 80.6% |
| Freight Tonne-Kms | +2.1% |

| Estimates | 2014/2013 |
|-----------------------|------------------|
| Total Revenues | +1.0% |
| Total Expenses | +0.8% |

PASSENGER TRAFFIC DE-COUPLING FROM EU ECONOMIC GROWTH

European Passenger traffic grows, despite poor economic growth

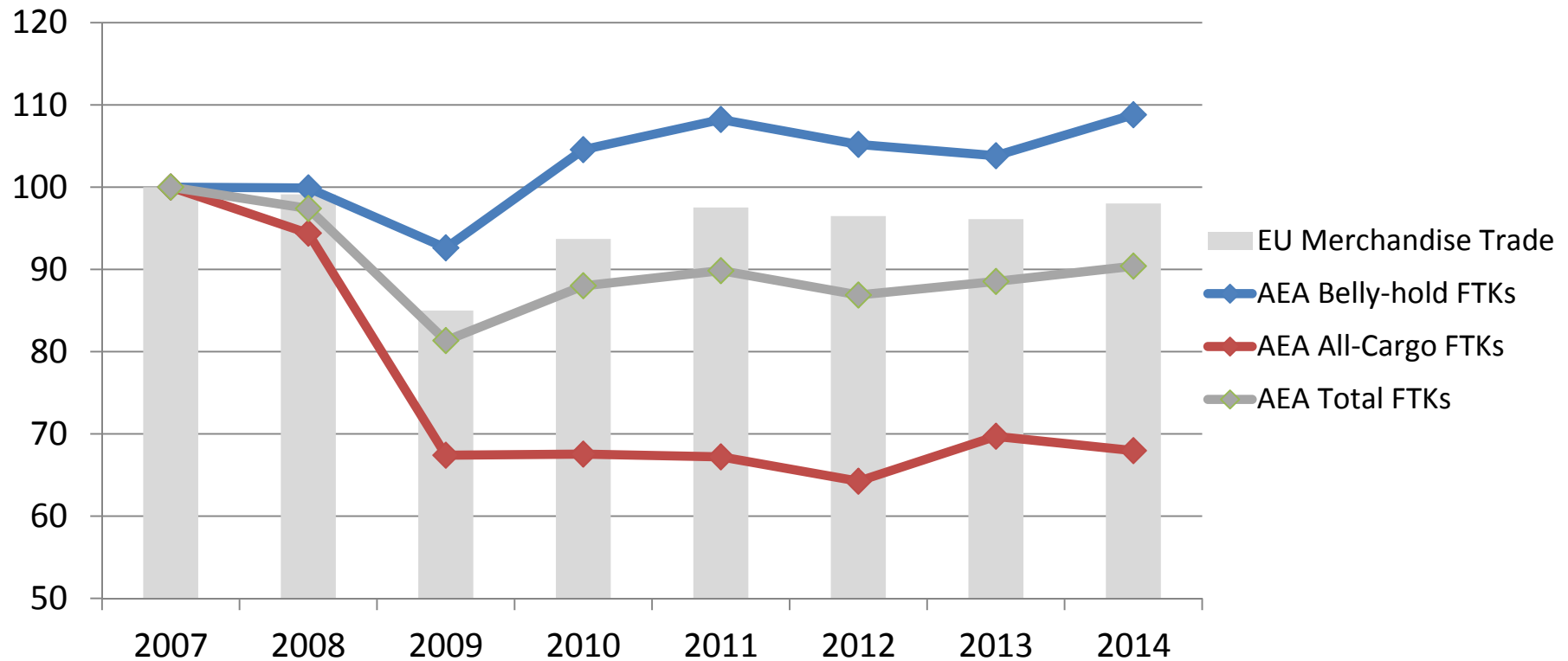


Source: GDP: IMF World Economic Outlook October 2014 & January 2015 update; RPK traffic data & forecast, AEA & IATA for European Airlines

TRADE AND ALL-CARGO TRAFFIC BELOW POTENTIAL

AEA Freight Traffic Development

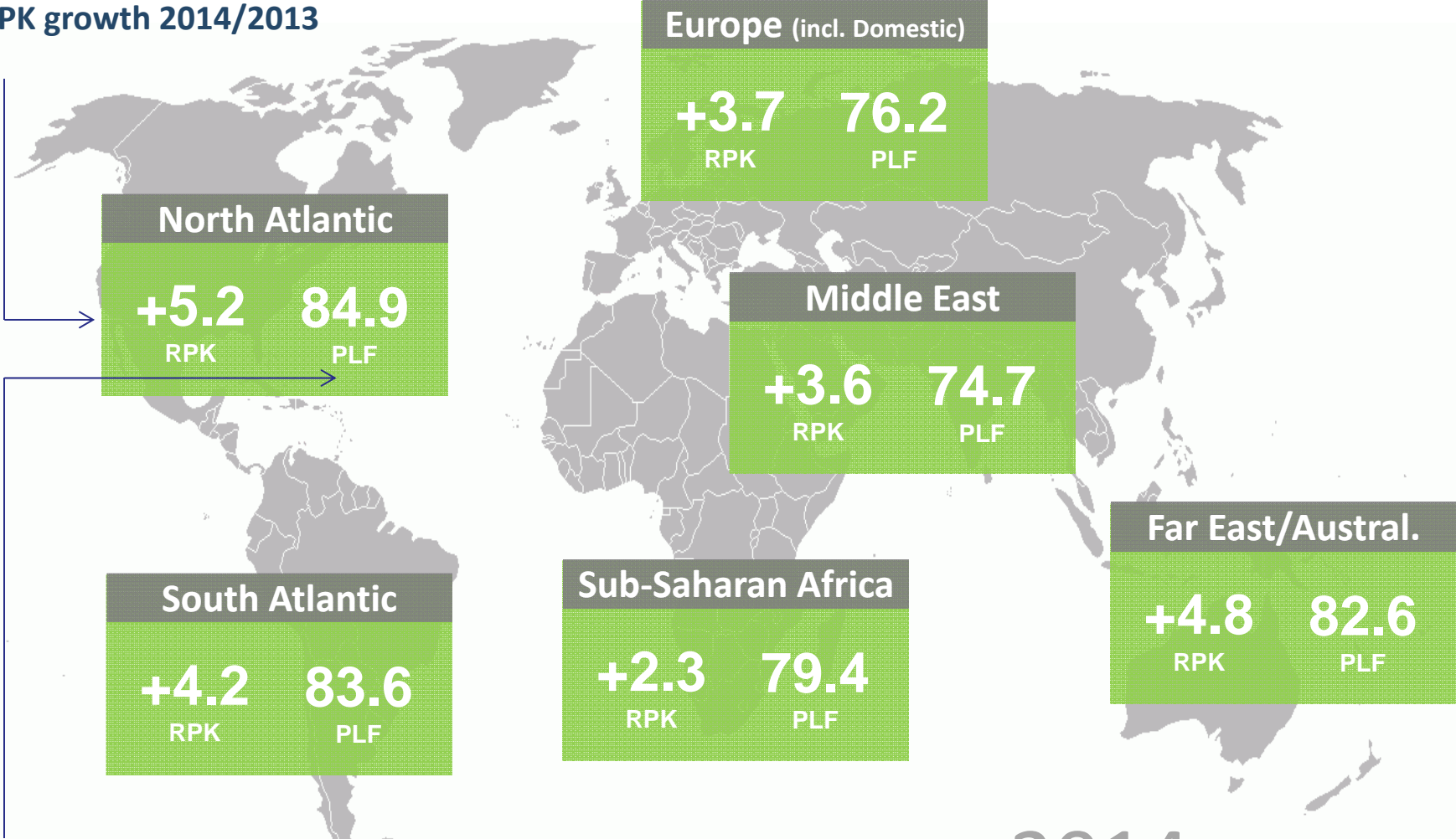
Index 100 = year 2007



Source: CPB World Trade Monitor, AEA Freight tonne-kms belly-hold, all-cargo and total

AEA PASSENGER TRAFFIC GREW ACROSS ALL REGIONS

% RPK growth 2014/2013

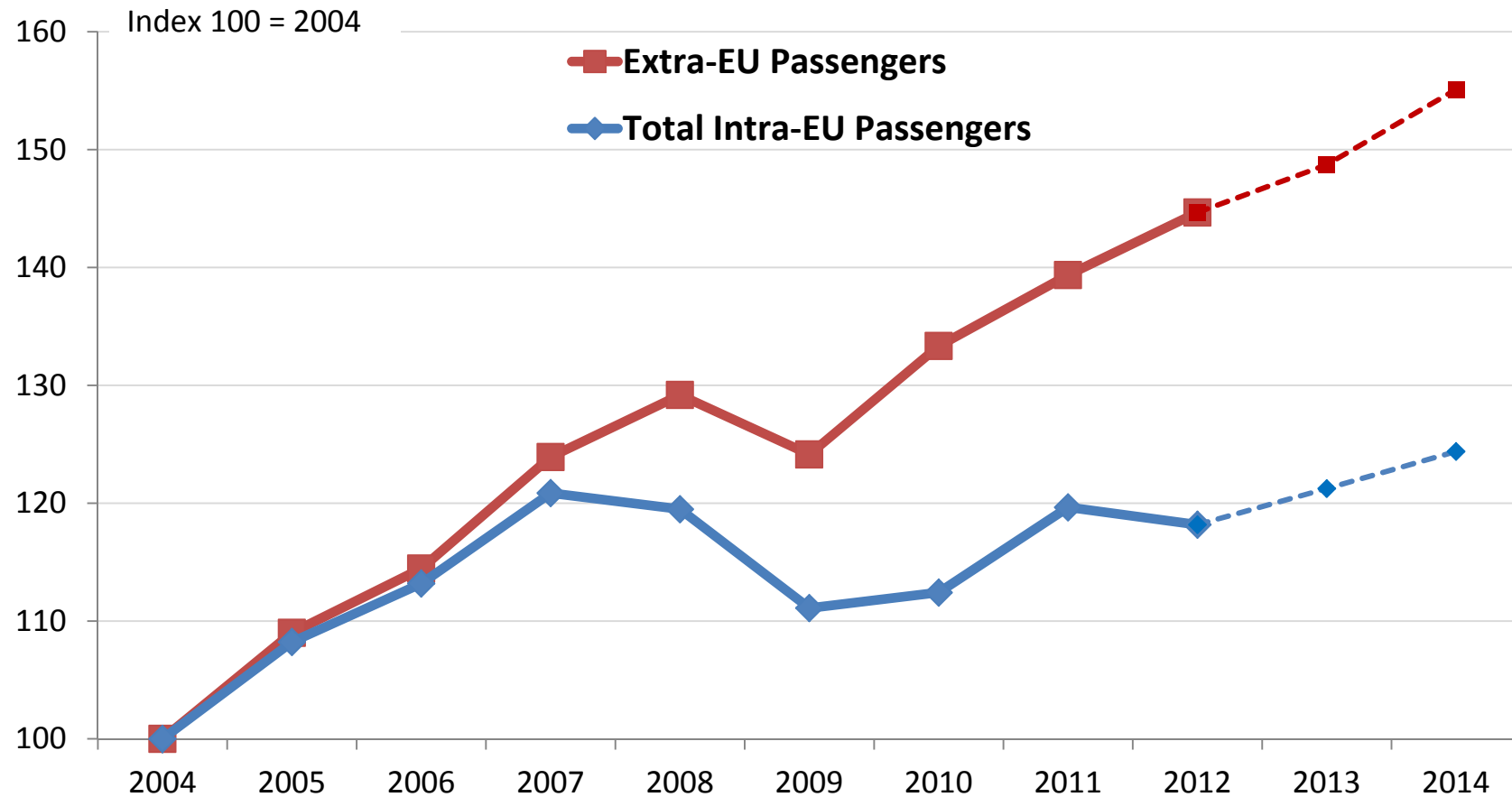


Passenger Load Factor, 2014

2014 over 2013

LONG HAUL PASSENGERS OF INCREASING IMPORTANCE TO EUROPE

Passenger growth to, from & within EU



Source: Eurostat actual up to 2012; AEA estimate for 2013, 2014

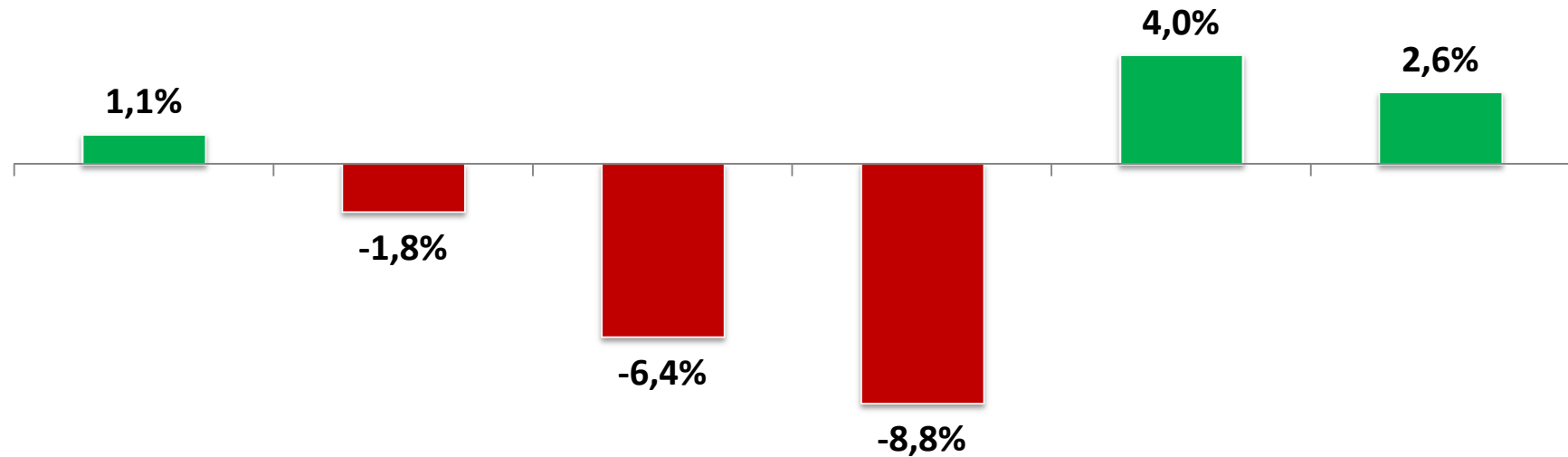
EU CARRIERS' SHARE OF INTERNATIONAL MARKETS

Market Share of EU Carriers on Routes to/from EU

% share, 2014

| North America | SE Asia | Indian Subcontinent | Middle East | Africa | South America |
|---------------|---------|---------------------|-------------|--------|---------------|
| 55.2 % | 31.1% | 51.1 % | 25.9 % | 63.4 % | 79.2 % |

%-points change 2014 over 2007



LOSS OF MARKET SHARE EQUALS LOSS OF ECONOMIC VALUE

Market Share of EU Carriers on Routes to/from EU

% share, 2014

52.1%

%-points change 2014 over 2007

-1.4%

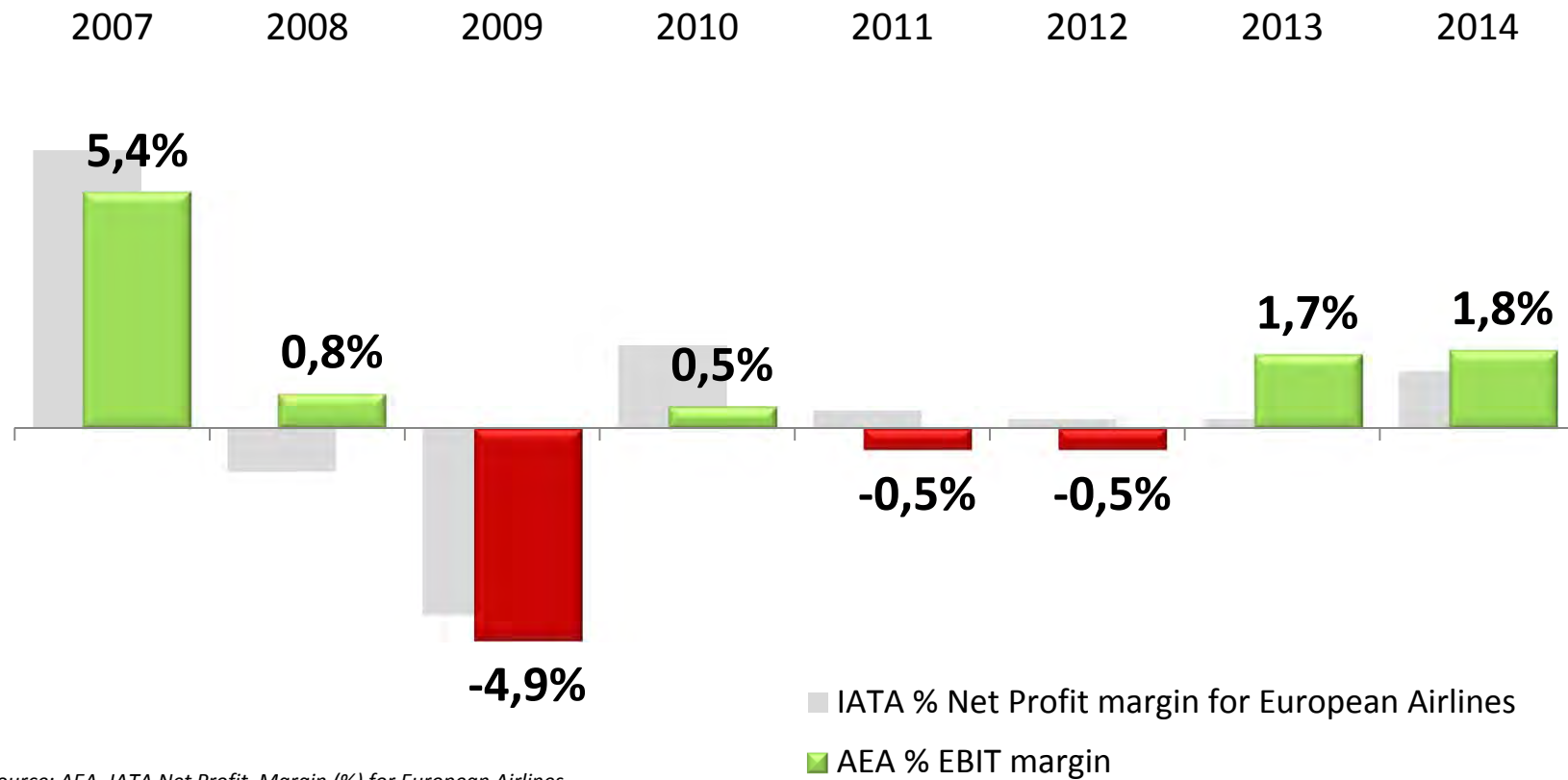
EU to/from Non-EU

= 30,000 flights

= 26,000 aviation jobs

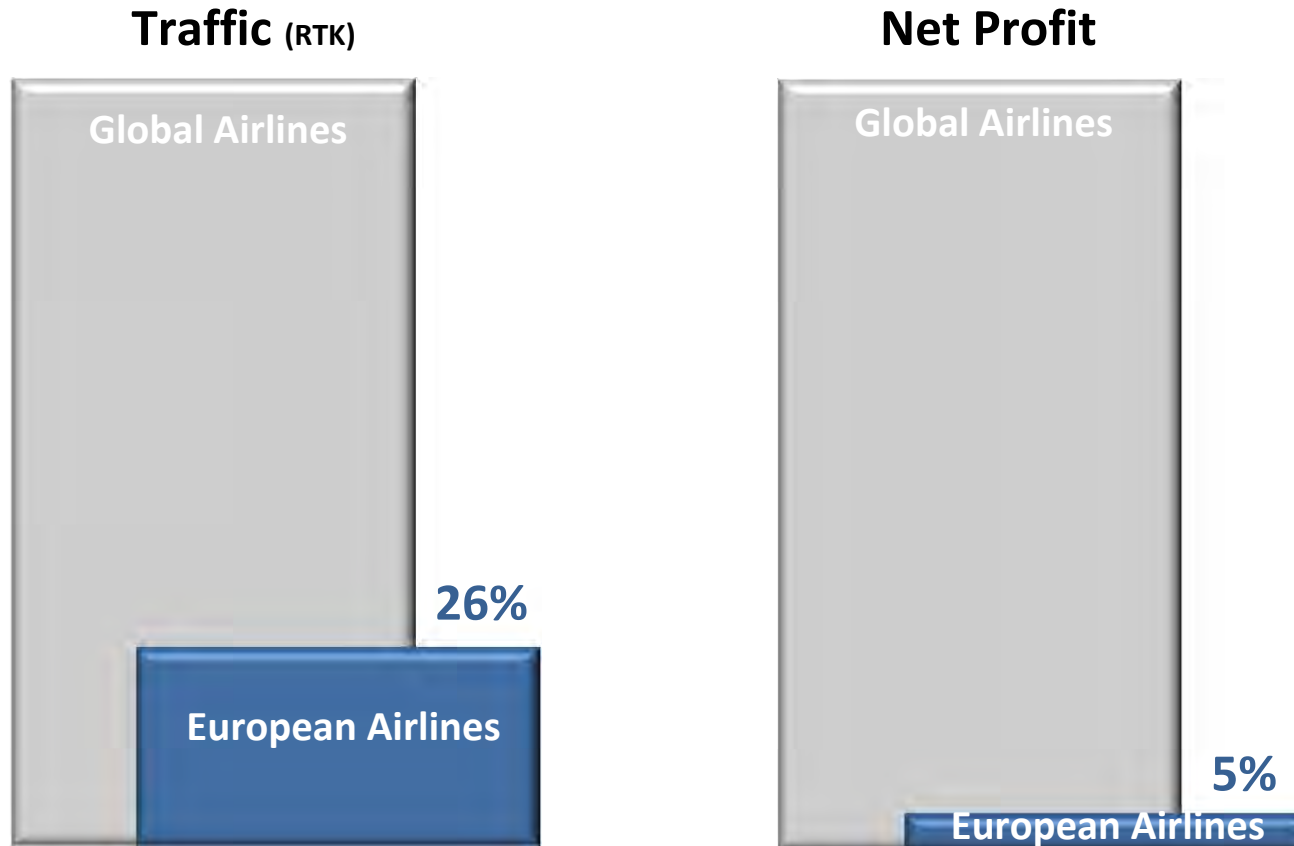
EUROPEAN AIRLINES' SUSTAINABILITY IS THREATENED

AEA Airlines' Profit Margin Earnings Before Interest & Tax (EBIT)



Source: AEA, IATA Net Profit Margin (%) for European Airlines

EUROPEAN AIRLINES ACCOUNT FOR 26% OF WORLD TRAFFIC, BUT JUST 5% OF WORLD AIRLINE PROFITS

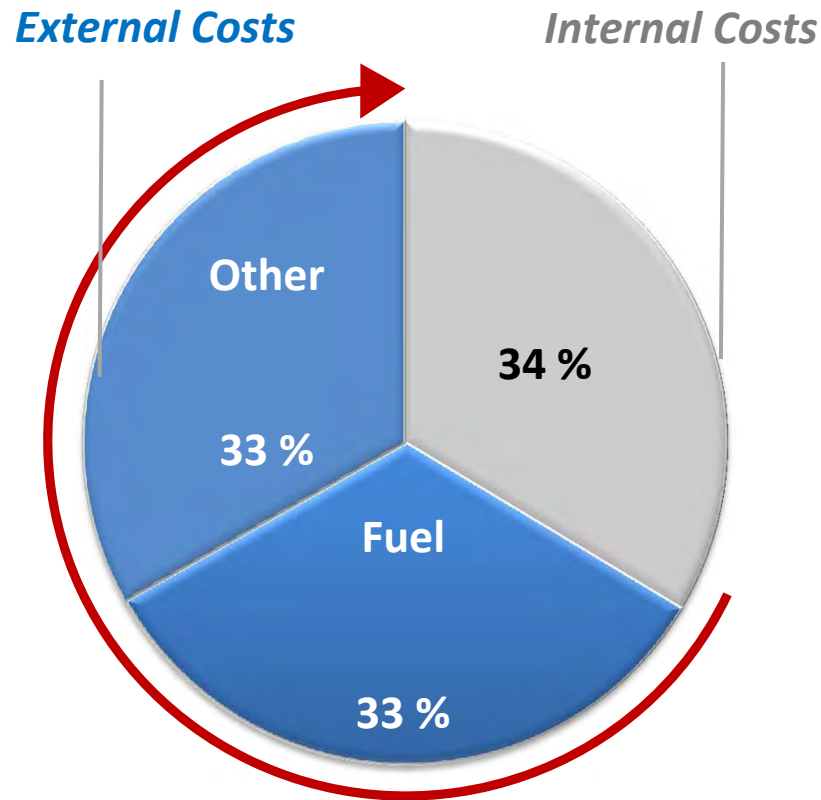


Source: AEA research based on ICAO data. Refers to RTK, 2013.

Source: AEA research based on IATA's 'Economic Performance of the airline Industry', June 2014. Refers to Net Profit, 2013.

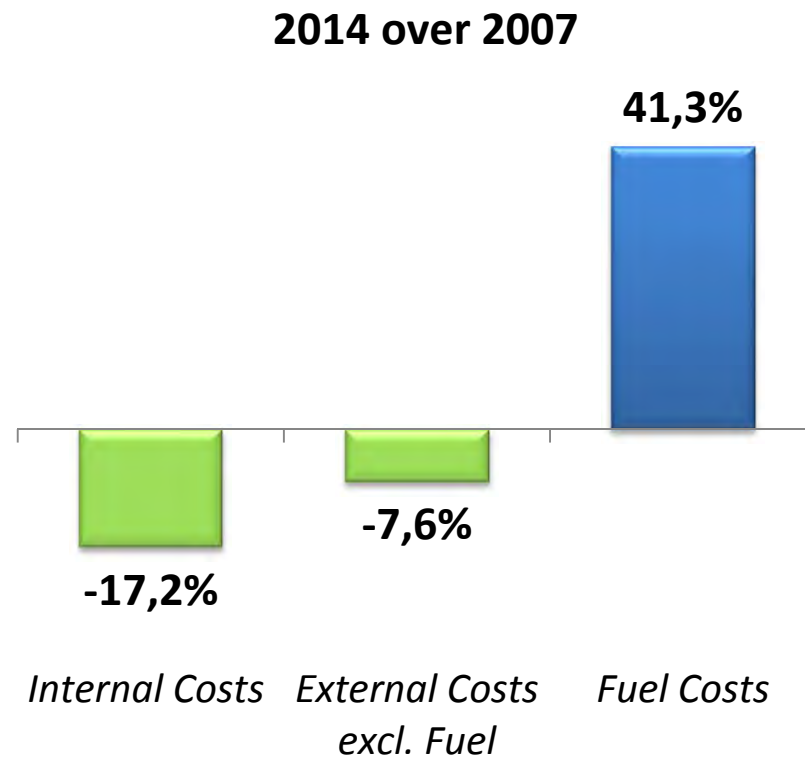
COMPETITION & FUEL COSTS DICTATE COST CUTTING

AEA AIRLINES' COST STRUCTURE & PROGRESS



Source: AEA data, reference year 2014 estimate

2014



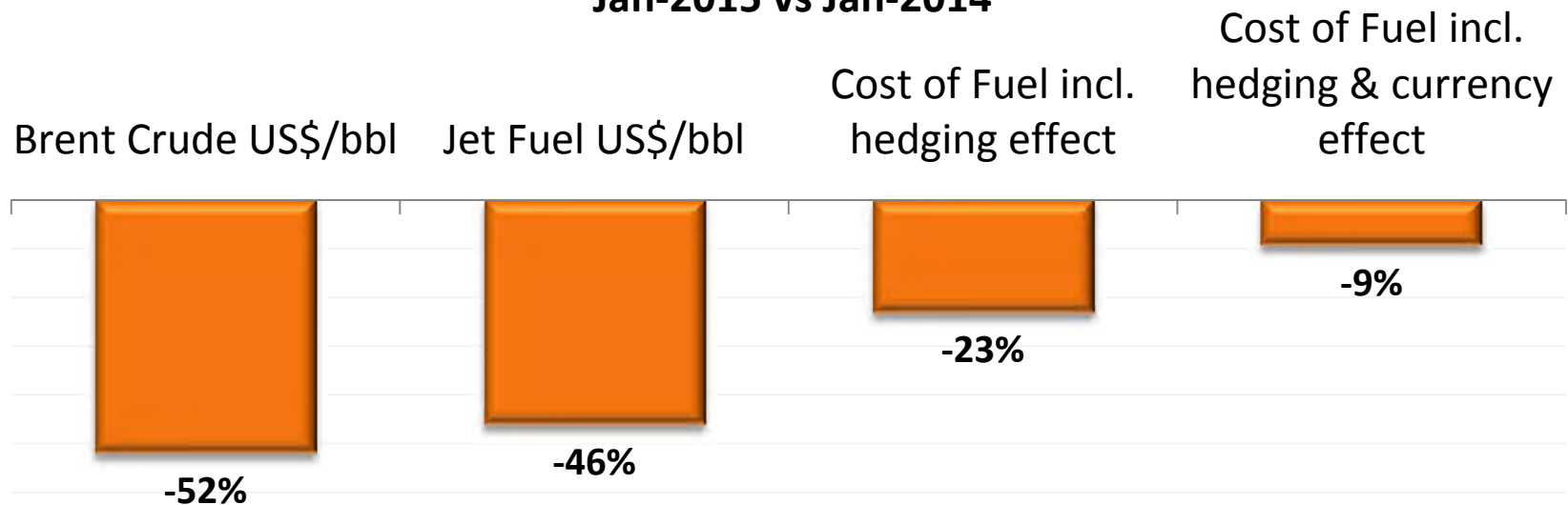
Source: AEA data

CHEAP OIL DOES NOT EQUAL LOWER FARES/HIGHER PROFIT (YET)

Why the effect of lower crude oil prices is not immediately apparent:

- Lower crude spot prices correlate with higher **jet fuel prices** (higher crack spread)
- Most airlines are locked into 6-12 month **hedging contracts** at prices well above market price, for 50% or more of near-term fuel need.
- The **€ is weakening against the US\$**, increasing the cost of US\$-denominated fuel
- Fuel accounts for a third of costs. **Other cost increases** may offset lower fuel.
- Airline fares are determined by **supply & demand**, not just crude oil prices.

Effect of Crude Oil drop on AEA Fuel Cost Jan-2015 vs Jan-2014



Source: AEA research based on AEA data, OANDA, EIA

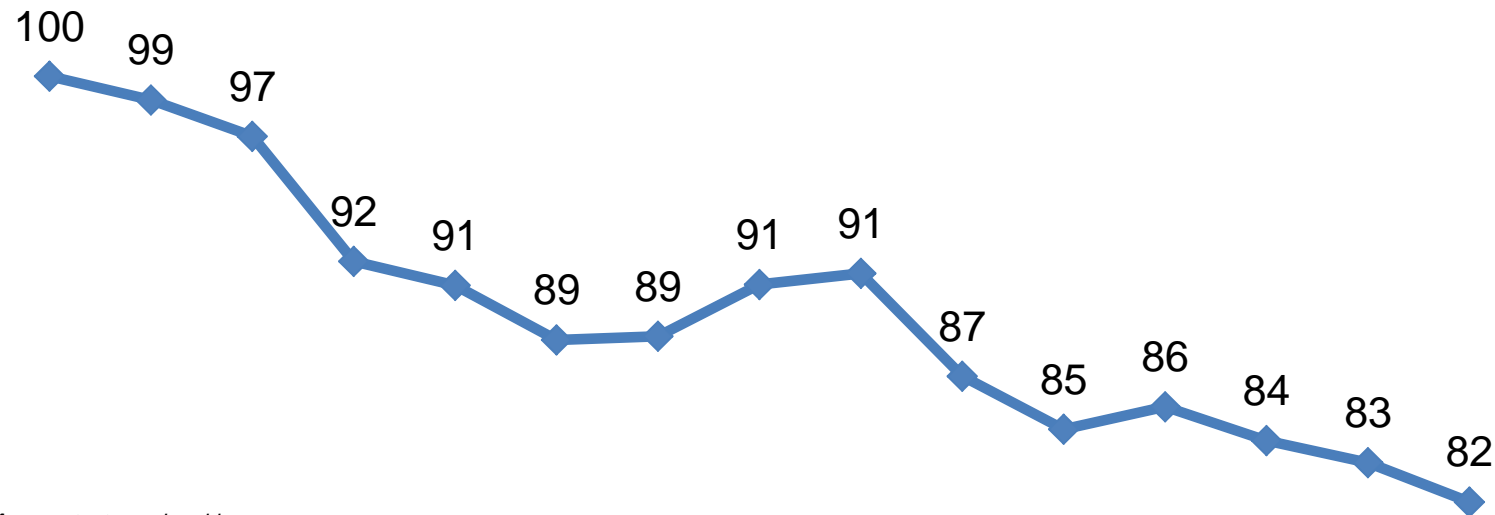
JUNCKER'S GOAL: GROWTH, JOBS AND PROSPERITY

AEA Member Airlines' Employment

Index 100 = year 2000

450,000 ← **80,000 job losses** → **370,000**

2000 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014



Adjusted for constant membership
Source: AEA

FORECASTING IN AN UNCERTAIN WORLD: 2015

ECB Quantitative Easing:

€ 1.1 trillion between Mar-15 and Sep-16.

What will the impact be on the European economy and demand?

Fuel prices:

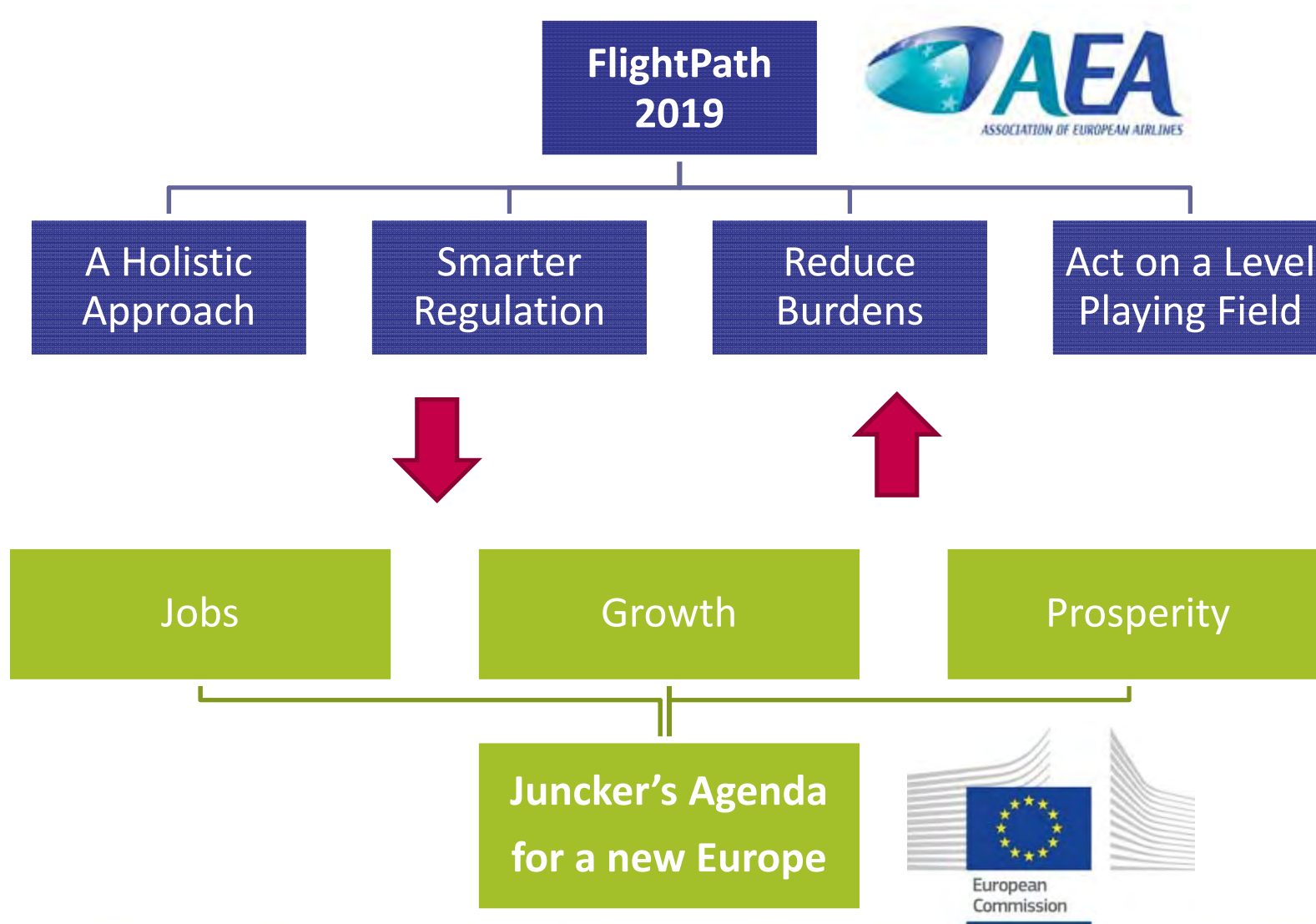
Uncertainty breeds volatility. World GDP, oil production, political instabilities, hedging strategies,..

How will oil prices develop in 2015?

Political instabilities

EUROPE SHOULD NOT BE COMPLACENT

THE LONGER YOU LIVE IN THE PAST, THE LESS FUTURE YOU HAVE TO ENJOY' (UNKNOWN)



AEA's vision for the future

Flightpath 2019



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